

Utilities

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- Budget Summary
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- Major Contracts
- New and Replacement Vehicles

(Due to Enterprise Funding, Sewer, Solid Waste and Water are separated into individual sections.)

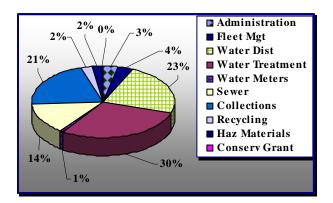
Mission Statement

The mission of the Utilities Department is to manage the City's resources in order to protect and enhance the community's health, safety and welfare; to provide effective and reliable service to City residents and businesses; and to provide support services to City departments.

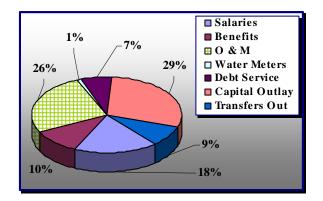
Budget Summary (All Funding Sources)

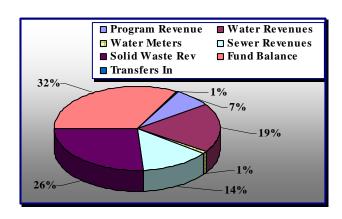
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Expenditure	Actual FY 2003-04	Budget FY 2004-05	Revised FY 2004-05	Proposed FY 2005-06	From 04-05 Budget
Salaries	\$4,781,658	\$5,783,297	\$5,399,651	\$6,603,127	14.18%
Benefits	\$2,574,479	\$3,672,796	\$2,918,306	\$3,778,138	2.87%
Operation & Maintenance	\$8,084,503	\$9,813,782	\$8,760,092	\$9,499,071	-3.21%
Water Meters	\$281,661	\$281,661	\$281,661	\$281,661	0.00%
Debt Service	\$1,246,237	\$1,248,226	\$1,615,262	\$2,442,436	95.67%
Capital Outlay	\$1,070,355	\$9,212,050	\$9,657,185	\$10,594,415	15.01%
Transfers Out	\$2,332,754	\$3,811,277	\$3,811,278	\$3,140,347	-17.60%
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Total	\$20,371,646	\$33,823,089	\$32,443,435	\$36,339,195	7.44%
Full-Time Positions	88.00	101.00	102.00	106.00	4.95%
Part-Time Positions	0.00	0.50	0.50	0.50	0.00%
Utilities Administration	\$708,130	\$698,759	\$871,804	\$1,161,166	66.18%
Fleet Management	\$1,076,290	\$1,248,564	\$1,088,083	\$1,354,059	8.45%
Water Distribution	\$5,616,146	\$7,825,377	\$9,205,031	\$8,366,759	6.92%
Water Treatment	\$2,185,597	\$9,811,181	\$9,313,159	\$10,750,099	9.57%
Water Meters	\$281,661	\$281,661	\$281,661	\$281,661	0.00%
Sewer	\$3,979,662	\$4,902,403	\$3,366,236	\$4,971,039	1.40%
Collections	\$5,174,258	\$6,797,183	\$6,907,811	\$7,653,059	12.59%
Recycling	\$642,955	\$1,364,962	\$679,007	\$901,855	-33.93%
Hazardous Materials	\$655,708	\$839,832	\$679,243	\$828,990	-1.29%
Used Oil/Conservation		,	, ,	, ,	
Grant	\$51,237	\$53,167	\$51,400	\$70,508	32.62%
Total	\$20,371,646	\$33,823,089	\$32,443,435	\$36,339,195	7.44%
Funding Commo					
Funding Source	¢1 660 512	¢1 047 222	¢1 706 901	\$2.515.225	20.160/
Program Revenue Water Program Revenues	\$1,660,512 \$7,925,652	\$1,947,323 \$17,636,558	\$1,796,801	\$2,515,225 \$6,943,425	29.16% -60.63%
Water Meters	\$281,661	\$281,661	\$18,681,277 \$281,661	\$0,943,423 \$281,661	0.00%
Sewer Program Revenues	\$3,979,662	\$4,902,403	\$3,366,236	\$4,971,039	1.40%
Solid Waste Program	\$3,979,002	\$4,902,403	\$3,300,230	\$4,971,039	1.40%
Revenues	\$6,471,676	\$9,004,044	\$8,299,764	\$9,436,490	4.80%
Fund Balance	\$0	\$0	\$0	\$11,964,016	100.00%
Transfers In	\$0	\$0	\$0	\$209,417	100.00%
Advances From Other Funds	\$0	\$0	\$0	\$0	0.00%
Grant Revenues	\$52,483	\$51,100	\$17,696	\$17,922	-64.93%
Total	\$20,371,646	\$33,823,089	\$32,443,435	\$36,339,195	7.44%

Department by Divisions



Department Expenditure by Category

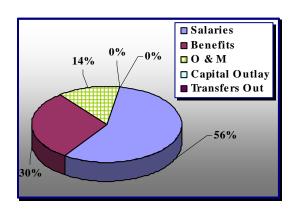


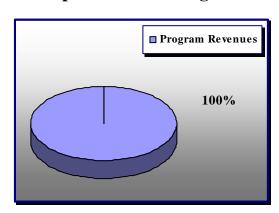


Budget Summary of Engineering and Compliance with Fleet Management

	Actual	Budget	Revised	Proposed	Change From
Expenditure	FY 2003-04	FY 2004-05	FY 2004-05	FY 2005-06	04-05 Budget
Salaries	\$883,386	\$1,007,879	\$1,024,409	\$1,428,149	41.70%
Benefits	\$460,440	\$593,740	\$506,517	\$747,193	25.85%
Operation & Maintenance	\$251,686	\$313,104	\$263,628	\$339,883	8.55%
Capital Outlay	\$65,000	\$32,600	\$2,247	\$0	-100.00%
Transfers Out	\$0	\$0	\$0	\$0	0.00%
Total	\$1,660,512	\$1,947,323	\$1,796,801	\$2,515,225	29.16%
Funding Source					
Program Revenues	\$1,660,512	\$1,947,323	\$1,796,801	\$2,515,225	29.16%
Total	\$1,660,512	\$1,947,323	\$1,796,801	\$2,515,225	29.16%

Department Expenditure by Category

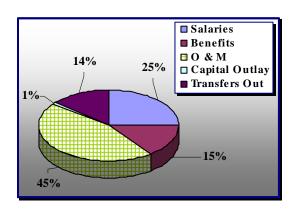


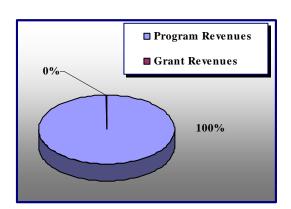


Budget Summary of Solid Waste

	Actual	Budget	Revised	Proposed	Change From
Expenditure	FY 2003-04	FY 2004-05	FY 2004-05	FY 2005-06	<u>04-05 Budget</u>
Salaries	\$1,812,847	\$2,117,338	\$1,998,210	\$2,329,545	10.02%
Benefits	\$920,186	\$1,404,710	\$1,132,463	\$1,424,509	1.41%
Operation & Maintenance	\$2,826,498	\$4,435,423	\$4,192,064	\$4,312,444	-2.77%
Capital Outlay	\$15,705	\$119,750	\$16,799	\$77,500	-35.28%
Transfers Out	\$948,923	\$977,923	\$977,924	\$1,310,414	0.00%
Total	\$6,524,159	\$9,055,144	\$8,317,460	\$9,454,412	4.41%
Funding Source					
Program Revenues	\$6,471,676	\$9,004,044	\$8,299,764	\$9,436,490	4.80%
Grant Revenues	\$52,483	\$51,100	\$17,696	\$17,922	-64.93%
Total	\$6,524,159	\$9,055,144	\$8,317,460	\$9,454,412	4.41%

Department Expenditure by Category

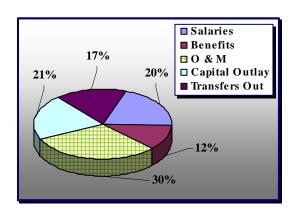


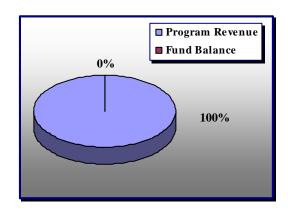


Budget Summary of Wastewater

	Actual	Budget	Revised	Proposed	Change From
Expenditure	FY 2003-04	FY 2004-05	FY 2004-05	FY 2005-06	04-05 Budget
Salaries	\$807,420	\$998,334	\$841,943	\$994,568	-0.38%
Benefits	\$411,173	\$651,235	\$467,729	\$592,805	-8.97%
Operation & Maintenance	\$1,538,612	\$1,634,448	\$1,108,007	\$1,524,795	-6.71%
Capital Outlay	\$838,789	\$1,102,250	\$432,422	\$1,031,100	-6.45%
Transfers Out	\$383,668	\$516,136	\$516,136	\$827,771	60.38%
Total	\$3,979,662	\$4,902,403	\$3,366,236	\$4,971,039	1.40%
Funding Source Program Revenue Fund Balance	\$3,979,662 \$0	\$4,902,403 \$0_	\$3,366,236 \$0	\$4,971,039 \$0	1.40% 0.00%
Total	\$3,979,662	\$4,902,403	\$3,366,236	\$4,971,039	1.40%

Department Expenditure by Category

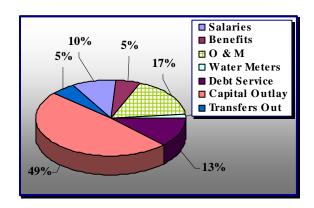


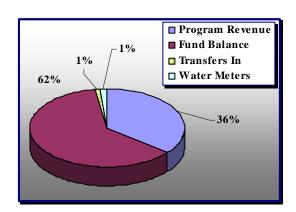


Budget Summary of Water

					Change
	Actual	Budget	Revised	Proposed	From
Expenditure	FY 2003-04	FY 2004-05	FY 2004-05	FY 2005-06	04-05 Budget
Salaries	\$1,278,004	\$1,659,746	\$1,535,089	\$1,850,865	11.51%
Benefits	\$782,680	\$1,023,111	\$811,597	\$1,013,631	-0.93%
Operation & Maintenance	\$3,467,707	\$3,430,807	\$3,196,393	\$3,322,536	-3.16%
Water Meters	\$281,661	\$1,248,226	\$1,615,262	\$281,661	-77.44%
Debt Service	\$1,246,237	\$1,248,226	\$1,615,262	\$2,441,849	95.63%
Capital Outlay	\$150,861	\$1,277,558	\$9,042,631	\$9,485,815	642.50%
Transfers Out	\$1,000,163	\$16,596,898	\$1,277,558	\$1,002,162	-93.96%
Total	\$8,207,313	\$26,484,572	\$19,093,792	\$19,398,519	-26.76%
E 1' C					
Funding Source	ΦΠ 005 650	Φ2 < 202 011	#10.012.121	Φ< 0.42.42 5	72.500/
Program Revenue	\$7,925,652	\$26,202,911	\$18,812,131	\$6,943,425	-73.50%
Fund Balance	\$0	\$0	\$0	\$11,964,016	100.00%
Transfers In	\$0	\$0	\$0	\$209,417	100.00%
Water Meters	\$281,661	\$281,661	\$281,661	\$281,661	0.00%
Total	\$8,207,313	\$26,484,572	\$19,093,792	\$19,398,519	-26.76%

Department Expenditure by Category





Program Information

Engineering and Compliance

\$1,161,166

The Engineering and Compliance Division oversees the design and management of Capital Improvement Projects; utility operations and maintenance engineering (including staff support to the Utility Advisory Committee); utilities engineering for water and wastewater facilities; development impact fee and utility rate oversight; and administration and clerical support staff. The Utilities Director and Assistant Utilities Director are currently included in this division for budgeting purposes. Also included in current level of service are the operating projects managed by the engineering and compliance division.

Fleet Management \$1,354,059

With the exception of the Fire Department, the Fleet Division maintains all City owned vehicles and equipment and the City Fuel system. Fleet also provides welding service when possible for fabrication and repairs to City facilities.

Solid Waste \$9,454,412

The Solid Waste Division collects, recycles and disposes of refuse within the city limits. Besides providing quality customer service, we are under strict guidelines set up by the State of California Integrated Waste Management Board (AB 939) to recycle 50% of our waste stream.

Wastewater \$4,971,039

The Wastewater Division inspects, cleans, repairs, and maintains the 251 miles of pipeline and 11 lift stations in the City of Folsom's wastewater collect system. The functions of this division support the achievement of the city's strategic goals.

Water \$19,398,519

Produce and deliver high-quality drinking water; ensure water quality is maintained in the distribution system 277 miles of water mains, and to the 18,547 service connections, through a combination of backflow prevention, cross-connection control, and monitoring; maintain water treatment, storage, and distribution facilities; ensure standards for construction of new water source, treatment, storage, and distribution facilities are met. The functions of this division support the achievements as outlined in Strategic Goals II and VI.

FY 2004 – 05 Accomplishments

Engineering and Compliance

- Completed meter installation within the Ashland service area
- Completed design for expanding the pump stations at the Water Treatment Plant and initiated construction
- Completed construction of Phase 4A Water Treatment Plant Expansion project Phase IV and began construction of Phase 4B
- Determined water meter rate for the water meter retrofit program
- Met NPDES deadlines for the sewer collection system permit
- Completed rates and bonding plan for water division
- Completed design and initiated construction for 6 water and sewer rehabilitation projects
- Implemented ordinance changes for Fats, Oils, and Grease and Legal Authority for the Sewer Division
- Initiated DWR grant leak detection program

Fleet Management

- Fleet has retrofitted 5 Solid Waste collection vehicles with the state of the art emission control devices that exceed the minimum requirements of CARB rules
- With the increased level of staffing, Fleet has performed more in-house repair functions that
 would have otherwise been sent to outside sources in the past. Consequently, we have saved
 several days in down time per-vehicle at an estimated 30% reduction in repair costs

Solid Waste

- Percent of uninterrupted service days 100%
- Work with Recycling to roll-out Phase 1 of new solid waste collections program
- Percent of responses to customer service requests performed within a 24 hour period 100%
- Successfully revised the Neighborhood Cleanup Program to limit the amount of illegal dumping while continuing to provide good customer service

Wastewater

- Completed 100% of planned lift station upgrades
- Completed odor control issues in problem areas as required by NPDES permit
- Completed 100% of planned preventive maintenance program to increase reliability and decrease probability of major wastewater overflows
- With preventative maintenance program, no "reportable" wastewater overflows occurred

Water

- Early completion of Water Meter Retrofit Program in the Ashland System with 736 water meters
- Install 8 water quality sampling stations
- Install 12 district metering area monitoring points as required by under the Department of Water Resources grant funding
- Continue infrastructure rehabilitation repair programs to maintain system reliability

- Completed and submitted to Environmental Protection Agency and Department of Health Services Emergency Response Plan follow-up from Vulnerability Assessment on time
- Met and exceeded combined filter effluent turbidities < 0.3 NU > 95% compliance requirement with 100% of combined filter effluent turbidity values < 0.3 NTU.
- Maintained minimum total reservoir storage requirement of 25% plus 1 million gallon fire flow reserve
- Start up of Water System Asset Management Program
- Commission Zone 6 Pump Station and constructed and commissioned Rockport pressure Reducing Station
- Completed all required water quality monitoring except lead and copper
- Completed Division staffing organizational plan

FY 2005 – 06 Work Plan

Utilities: To provide and maintain sewer and water infrastructure to meet the City's existing and future capacity needs. (Strategic Plan Goal V)

Objective:

Maintain safe and reliable service to customers through planned capital and rehabilitation projects identified in Master Plans and Management Plans as completed (Strategic Plan Goal V, Objective 1)

Strategies:

- Complete 70% of the planned Infiltration and Inflow, and Hydraulic Capacity projects for the sewer system by June 2006
- Complete 100% of the scheduled activities for Water Treatment Plant Expansion by June 2006
- Complete 75% of the evaluation of relocation options and draft plan for City Corporation Yard by June 2006

Performance Measure	Actual 2004	Projected 2005	Budget 2006
Complete planned I/I Hydraulic Capacity for sewer and water infrastructure projects	50%	60%	70%
Complete scheduled activities for Water Treatment Plant Expansion Project	20%	75%	100%
Complete evaluation of relocation options and draft plan for City Corporation Yard	10%	50%	75%

Objective:

Proactively plan for utility infrastructure and environmental resources to meet needs of future development without impacts to existing customers (Strategic Plan Goal V, Objective 2)

Strategies:

 Complete the water supply management plan for the buildout of East Area, Sphere of Influence (SOI) and Aerojet developments, by October 2005

Performance Measure	Actual 2004	Projected 2005	Budget 2006
Complete water supply management plan	N/A	N/A	Complete by October 2005

Objective: Improve fleet maintenance efficiency and repair standards (Strategic Plan Goal V, Objective 3)

Strategies:

- Send all mechanics to training in the proper use of repair equipment by June 2006
- Implement a swing shift with existing staff to improve maintenance coverage by June 2006

Performance Measure	Actual 2004	Projected 2005	Budget 2006
Send mechanics to training and train 100% of mechanics	N/A	N/A	Complete by June 2006
Implement swing shift	N/A	N/A	Complete by June 2006

Objective: Implement fleet management and replacement plan (Strategic Plan Goal V, Objective 4)

Strategies:

- Identify vehicles that are underutilized and make recommendations to City Manager by October 2005
- Purchase Fleet management software and implement a fleet management program by June 2006

Performance Measure	Actual 2004	Projected 2005	Budget 2006
Make vehicle replacement			Complete by
recommendations to City	N/A	N/A	October
Manager			2005
Identify Software and	NT/A	NI/A	Complete by
implement program	N/A	N/A	June 2006

Objective: Respond 24 /7 to actual or threatened releases of hazardous substances to the environment (Strategic Plan Goal V, Objective 6)

Strategies:

• Implement a promotional campaign to advertise the availability of the Household Hazardous Waste (HHW) program by January 2006

Performance Measure	Actual 2004	Projected 2005	Budget 2006
Implement promotional campaign for interactive Website for Household Hazardous Waste program	N/A	N/A	Completed by January 2006

Objective: Facilitate the implementation of the City's Solid Waste Management Plan as approved by the State (Strategic Plan Goal V, Objective 7)

Strategies:

• Reduce the percentage of missed or late collections from residential and commercial customers by 3%, by June 2006

Performance Measure	Actual 2004	Projected 2005	Budget 2006
Percent of missed and late collections for residential and commercial customers	35%	33%	30%

Objective: Maintain a high level of positive customer service while optimizing cost of operations (Strategic Plan Goal V, Objective 8)

Strategies:

• Increase the percentage of department employees receiving customer service training by June 2006

Performance Measure	Actual 2004	Projected 2005	Budget 2006
Percentage of department employees receiving customer service training	10%	20%	25%

Objective:

Maintain safe and reliable service to customers through system operation and maintenance in accordance with Master Plans and regulatory requirements (Strategic Plan Goal V, Objective 15)

Strategies:

- Improve inspection of Fire Hydrants so that all hydrants are inspected and operated annually, and flow tested every three years, by June 2006
- Implement a valve maintenance program so that all valves are inspected and operated on a five year cycle

Performance Measure	Actual 2004	Projected 2005	Budget 2006
Percentage of fire hydrants inspected and operated annually	N/A	90%	100%
Percentage of fire hydrants given flow test in current year	N/A	25%	33%
Percentage of system valves inspected and operated in current year	N/A	15%	20%

Key Issues

Engineering and Compliance

- Continue water and sewer rehabilitation projects
- Complete construction of the Water Treatment Plant Pump Station Expansion project
- Continue to meet NPDES deadlines for the sewer collection system permit
- Complete construction of the Phase 4B phase the Water Treatment Plant Expansion Project
- Complete EPA Grant rehabilitation project
- Continue sewer rehabilitation and preventative maintenance programs
- Complete DWR grant leak detection program

Fleet Management

- Continue retrofitting Solid Waste Collection vehicles with advanced emission control devices, a total of eleven more to be done in calendar year 2005
- Identify Fleet Management Software and implement procurement and staff training

Solid Waste

• Converting to the single stream 3 can system

Wastewater

- Continue lift station upgrades
- Construct dump site for Vactor Trucks
- Provide by-pass pumping capabilities at all lift stations
- Begin identifying and isolating inflow and infiltration sources in high flow basins

Water

- Complete Initial Distribution System Evaluation for regulatory compliance monitoring
- Continue water system maintenance programs: Hydrant maintenance, Valve maintenance, Cross Connection Control and Monitoring
- Establish revenue recovery program to fund support for water metering program; reading maintenance
- Continue flow control station upgrades at a rate of 2 per year over the next six years
- Coordinate installation of Water Quality Sampling Stations with Utility Maintenance at a rate of 8 per year
- Update water system computer model to enhance water quality program and to assist the Fire Department in addressing flow and water pressure issues
- Identify and verify water demands to reduce "unaccount for water" in the system and maximize the resource necessary for build out conditions

Future Key Issues

Engineering and Compliance

- Continue to meet NPDES deadlines for the sewer collection system permit
- Complete construction of the WTP Pump Station
- Complete construction of the WTP Expansion Project Phase IV

- Continue implementation of the Capital improvement project established in the Water Master Plan and Sanitary Sewer Management Plan
- Unknown effort for Water Treatment Plant Phase 4a litigation with Frontier anticipated

Fleet Management

• Implement the City's Fleet Management Plan

Solid Waste

- Continue to institute the replacement of refuse vehicles in accordance with the City's Fleet Management Plan
- Implement the CARB rule for clean air devices for the refuse vehicles
- Work with Recycling to roll-out Phase 2 of new solid waste collection program

Wastewater

- Complete Legal Authority Ordinance
- Complete Fats-Oil-Grease Program Ordinance
- Upgrade flow meters at selected locations
- Continue training program for wastewater system maintenance workers
- Implement pump replacement program

Water

- Maintain water quality of City's drinking water supplies
- Develop a sampling program for water distribution system
- Install 8 Water Quality sample stations
- Maintain infrastructure rehabilitation and repair programs to maintain system reliability
- Continue Water Meter Retrofit Program in the neighborhoods south of the American River
- Assist with implementing water metering program to meet water entitlement obligation
- Complete 95% of issued work orders with project schedule

Position Information

	FY	FY	Salary		
Position	2004-05	2005-06	Estimate	Benefit	Total
Administration					
Utilities Director	1	1	131,652	64,843	196,495
Assistant Director	1	1	114,583	51,510	166,093
Administrative Assistant	1	1	45,365	23,603	68,968
Assistant Civil Engineer	0	2	130,832	70,453	201,285
Associate Civil Engineer	2	1	71,698	28,531	100,229
Compliance Officer	1	1	85,051	44,226	129,277
Engineering Technician	1	1	61,123	31,321	92,444
Secretary II	1	1	48,837	26,350	75,187
Senior Civil Engineer	1	1	91,520	43,992	135,512
Typist Clerk II	1	1	40,165	26,597	66,762
Water Management Coordinator	1	1	48,818	25,486	74,303
Water Management Specialist	1	1	34,694	22,519	57,214
Subtotal	12	13	904,337	459,431	1,363,768
Fleet Management					
Fleet Manager	0	1	77,126	41,518	118,644
Fleet Supervisor	1	1	82,910	54,878	137,789
Inventory Specialist	1	1	44,726	27,692	72,418
Mechanic	8	8	416,803	263,365	680,168
Mechanic Leadworker	1	1	60,464	36,504	96,968
Mechanic/Welder	1	1	68,561	42,700	111,262
Subtotal	12	13	750,591	466,658	1,217,249
Sewer					
Engineering Technician	1	1	47,904	31,916	79,820
GIS Analyst	1	1	60,424	32,346	92,770
Maintenance Worker I/II	11	8	280,546	208,292	488,838
Sewer Leadworker	1	1	57,866	40,271	98,136
Sewer Supervisor	1	1	86,767	56,658	143,425
Utilities Technician	1	1	51,272	37,766	89,038
Water/Sewer Maintenance Worker II	3	3	126,640	90,564	217,204
Subtotal	18	16	711,419	497,812	1,209,231
Hazardous Materials					
Hazardous Material Supervisor	1	1	79,058	52,513	131,572
Environmental Specialist	3.5	3.5	163,217	127,208	290,426
Environmental Technician II	1	1	50,618	29,037	79,655
Subtotal	5.5	5.5	292,893	208,759	501,652

Recycling					
Environmental Specialist	1	1	56,962	35,090	92,051
Recycling Supervisor	1	1	79,058	52,352	131,410
Environmental Technician II	1	1	42,182	27,444	69,626
Subtotal	3	3	178,202	114,885	293,087
Solid Waste					
Maintenance Worker I/II - Solid					
Waste	26	27	1,020,262	760,665	1,780,927
Solid Waste Leadworker	2	2	116,380	78,783	195,163
Solid Waste Superintendent	1	1	69,950	49,085	119,035
Solid Waste Supervisor	1	1	82,910	47,356	130,266
Typist Clerk II - Solid Waste	2	2	82,542	39,809	122,351
Subtotal	32	33	1,372,045	975,699	2,347,743
Water Distribution	T	T			
Water Maintenance Worker I/II	4	6	335,987	244,901	580,888
Water Distribution Leadworker	1	1	62,339	42,927	105,266
Water Supervisor	1	1	86,767	56,995	143,761
Subtotal	6	8	485,092	344,823	829,915
Water Treatment Plant					
Lead Plant Mechanic	1	1	56,513	40,366	96,879
Maintenance Worker I/II	2	2	69,389	48,341	117,730
Typist Clerk II	1	1	42,173	26,364	68,537
Utilities Superintendent	1	1	89,294	46,137	135,431
Water Management Coordinator	1	1	59,342	35,633	94,976
Water Treatment Plant Mechanic	1	1	60,489	40,567	101,056
Water Treatment Plant Operator III	3	3	175,328	113,094	288,423
Water Treatment Plant Supervisor	1	1	87,067	51,186	138,253
Subtotal	11	11	639,596	401,688	1,041,285
Water Quality					
Chief Distribution Operator	1	1	60,755	34,377	95,133
Water Quality Supervisor	1	1	73,466	39,440	112,906
Water Quality Technician	1	1	51,272	34,135	85,407
Water Treatment Plant Operator I	3	3	146,943	101,635	248,579
Subtotal	6	6	332,436	209,587	542,023
Total	104.5	108.5	5,666,612	3,679,342	9,345,954

Major Contracts (over \$25,000)

County of Sac Landfill	\$1,482,000
Dry-Year Water Management Plan	\$450,000
Annual Water Purchases	\$360,000
Sewer Flow Reduction Analysis	\$180,000
Sewer Management Project	\$159,000
On-Call Technical Services	\$100,000
Recycled Water Master Plan	\$100,000
Legislative Support for Regional water Supply and Sewer Projects	\$100,000
Sewer Master Plan Update	\$75,000
Misc. Water Contracts	\$74,500
Water Public Outreach	\$60,000
Sewer Public Outreach	\$60,000
Water System Mapping/Basemap Update	\$60,000
Misc. Legal Contracts	\$50,500
Water Analysis	\$41,000
Sewer Management Plan	\$40,000
Additional Drop-Off Charges	\$40,000
Landfill Cost	\$35,000
Temporary Services	\$31,200
CMMS Database	\$30,000
Generator Maintenance	\$30,000
SCADA Maintenance	\$30,000
RWQCB Reporting	\$30,000
Sewer System Mapping	\$29,900
Storm Water Prevention Program	\$27,000
Water System Mapping	\$25,000

New or Replacement Vehicles

½ Ton Truck - Utilities	\$23,200
Refuse Collection Truck (2)	\$80,000
Refuse Collection Truck (5)	\$200,000
1 Ton Truck - Sewer	\$36,200
1 Ton Truck - Sewer	\$48,700
1 Ton Truck -Water	\$36,200
½ Ton Truck - Water	\$23,200
1 Ton Truck - Water	\$48,700
½ Ton Truck - Water	\$25,000
2 ½ Ton Truck - Water	\$51,247
Backhoe 4X4 - Water	\$135,000